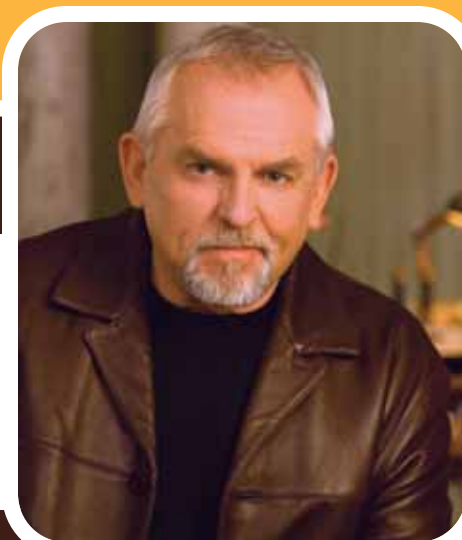


*The former Cheers star and veteran voice of Pixar films is on a mission to revitalize U.S. manufacturing.*

❖ **THE MANUFACTURING CRISIS IN AMERICA** ❖

John is the head spokesman for the Manufacturing Crisis in America. A problem that consists of the shortage of skilled labor positions in the United States. Learn more about this issue and what you can do to help.



Join the Maine State Chamber of Commerce  
with keynote speaker John Ratzenberger

***2011 Annual Awards Dinner***

- ❖ Wednesday, October 26 ❖ 4:30 to 9:00 p.m. ❖
- ❖ Bangor Civic Center, Bangor, Maine ❖

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**S T A T E**  
**CHAMBER**  
*of*  
**COMMERCE**

TO REGISTER, please visit [www.mainechamber.org/annualmeeting](http://www.mainechamber.org/annualmeeting)

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**COMMERCE**

**PLEASE  
JOIN US!**

*2011 Annual Awards Dinner*

❖ **The Manufacturing Crisis in America** ❖

**Wed., October 26** ❖ 4:30 to 9:00 p.m.

❖ **Bangor Civic Center, Bangor, Maine** ❖

**\$70 / individual** ❖ **\$500 / table of eight**

America faces a crisis of epic proportions. The U.S. Department of Labor forecasts that by 2012, there will be a shortfall of nearly 3 million skilled worker positions in America. The average age of skilled workers in many trades is 54-56 years old, and as this veteran group retires, there are not enough trained workers to replace them. Today's shortage sharply reduces the growth of U.S. gross domestic product – certainly not a help in the current economy.

❖ **AGENDA** ❖

4:30 p.m. **Registration and Receptions**

5:45 p.m. **Annual Dinner**

**Keynote:** *The Manufacturing Crisis in America*

**Awards Celebration**

9:00 p.m. **Adjourn**

**TO REGISTER, please visit**  
**[www.mainechamber.org/annualmeeting](http://www.mainechamber.org/annualmeeting)**

Directions and area hotel information are also available online.

**Maine State Chamber of Commerce**  
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Augusta, Maine 04330